

# SHIRBRIG SOP

## JANUARY 2002



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## DEFINITIONS

1. Full Command.  
Full Command is the military authority and responsibility of a superior officer to issue orders to subordinates. It covers every aspect of military operations and administration and exists only with national services. The term command, as used internationally, implies a lesser degree of authority than when used in a purely national sense. It follows that no alliance or coalition commander has full command over the forces assigned to him. This is because nations, in assigning forces to an alliance or coalition, assign only operational command or operational control.
  
2. Operational Control (OPCON).  
Operational Control is the authority delegated to a commander to direct forces assigned so that the commander may accomplish specific missions or tasks which are usually limited by function, time or location; to deploy units concerned, and to retain or assign tactical control of those units. It does not include authority to assign separate employment of components of the units concerned. Neither does it, of itself, include administrative or logistic control.  
  
*Remarks: The commander given OPCON of a unit may not exceed the limits of its use as laid down in the directive without reference to the authority issuing the directive. OPCON does not include the authority to employ a unit, or any part of it, for tasks other than the assigned task, or to disrupt its basic organisation so that it cannot readily be given a new task or be re-deployed. Since OPCON does not include responsibility for administration and logistics, that responsibility would have to be clearly specified in a joint operation; therefore a commander assigned OPCON could also be assigned a level of administration control.*
  
3. Tactical Control.  
Tactical Control is the detailed and, usually, local direction and control of movements or manoeuvres necessary to accomplish missions or tasks assigned.
  
4. Co-ordinating Authority.  
Co-ordinating Authority is the authority granted to a commander or individual assigned responsibility for co-ordinating specific functions or activities involving forces of two or more countries or commands, or two or more services or two or more forces of the same service. He has the authority to require consultation between the agencies involved or their representatives, but does not have the authority to compel agreement. In case of disagreement between the agencies involved, he should attempt to obtain essential agreement by discussion. In the event he is unable to obtain essential agreement he shall refer the matter to the appropriate authority.

SHIRBRIG RESTRICTED

5. Mission Area.  
The Mission Area comprises all of the territories of the country/countries into which SHIRBRIG is deployed.
6. Area of Operations. The SHIRBRIG area of operations is composed of the area in which it operates and designated areas adjacent to it, to include all UN military Headquarters and positions.
7. Area of Responsibility. Areas of responsibilities will be designated in the Operations Order. These are specific areas for which the Unit Commanders have responsibility.

## ABBREVIATIONS

AA	Anti Aircraft
AAM	Air to Air Missile
A/C	Aircraft
Ack	Acknowledge
ADC	Aide De Camp
Admin	Administration
ADV	Advanced
ADP	Automatic Data Processing
AIREVAC	Air Evacuation
ALO	Air Liaison Officer
Amb	Ambulance
Ammo	Ammunition
AMR	Approximate Map Reference
AO	Area of Operations
AOI	Area of Interest
AOO	Air Operations Officer
AOR	Area of Responsibility
APOE	Air Port of Embarkation
ATO	Air Task Order
AP	Anti Personnel
APC	Armoured Personnel Carrier
Approx	Approximately
Arty	Artillery
ASAP	As soon as possible
ASSESSREP	Assessment Report
AT	Anti Tank
ATC	Air Traffic Control
Att	Attached
Attn	Attention
AU	Air User
Auth	Authorised

Bn	Battalion
BDE / Brig	Brigade
BEN	Benin
Bdry	Boundary
BOI	Board of Inquiry
BRA	Barrier Restricted Area
Bty	Battery

CAL	Calibre
CAO	Chief Administrative Officer
CAPT	Captain

SHIRBRIG RESTRICTED

CAS	Close Air Support
CASEVAC	Casualty Evacuation
CBM	Confidence Building Measures
CCIS	Command, Control and Information System
CCPO	Chief Civilian Personnel Officer
CCO	Chief Communications Officer
CCSO	Chief Civilian Security Officer
CEI	Communications Electronic Instruction
CEO	Chief Engineer Officer
CEOI	Communications Electronic Operational Instructions
CFL	Cease Fire Line
Cfm	Confirm
CFO	Chief Finance Officer
CHEM	Chemical
CHO	Chief Humanitarian Officer
CHOD	Chief of Defence
CIMIC	Civil Military Co-operation
CI	Counter Intelligence
CIS	Communication and Information System
CISS	Chief of Integrated Support Services
Civ	Civilian
CIVPOL	Civilian Police
CIVSECO	Civilian Security Officer
CLO	Chief Logistics Officer
CMCC	Combined Movement Control Centre
CMO	Chief Military Observer
CMPO	Chief Military Personnel Officer
CO	Commanding Officer (Bn)
COC	Chief Operations Cell
Cont	Contingent
COL	Colonel
COM	Commander
COMMS	Communications
COMMEN	Communications Centre
COMMSECO	Communications Security Officer
CON	Control
CONSTR	Construction
CONTR	Control (ler)
COO	Chief Operations Officer
COORD	Co-ordinator/Co-ordination
COS	Chief of Staff
COY	Company
CP	Checkpoint
CPL	Corporal
CPO	Chief Procurement Officer
C/S	Call Sign
CSE	Contingent Support Element

SHIRBRIG RESTRICTED

CTO	Chief Transport Officer/Compensatory Time Off
CTTU	Chief Travel and Transport Unit
CUM	Cubic Meter
CUI	Common User Item
CUST	Custodian
C2	Command and Control
C3	Command, Control and Communications

DAYPERSREP	Daily Personnel Report
DCA	Danish Church Aid
DCO	Deputy Commanding Officer
DCOS	Deputy Chief of Staff
DEF	Defence
DEP	Dependant/Deputy
DEPT	Department
DEST	Destination
DET	Detachment
DFC	Deputy Force Commander
DIR	Direct, Directory, Direction
DISS	Deputy Integrated Support Service
DISTR	Distribute/distribution
DIV	Division
DO	Duty Officer
DOC	Document
DOS	Days of Supply
DPKO	Department for Peacekeeping Operations
DSA	Daily Subsistence Allowance
DTG	Date/Time Group

EDP	Electronic Data Processing
ENG	Engineer
EOD	Explosive Ordnance Disposal
EPLF	Eritrean Peoples' Liberation Front
ETA	Estimated Time of Arrival
ETD	Estimated Time of Departure
EU	EUROPEAN UNION
EVAC	Evacuate, evacuated, evacuation
EW	Electronic Warfare
EWR	Engineer Work Request
EX	Exercise
EXPL	Explosive
FALD	Field Administration and Logistics Division
FARP	Forward Air Replenishment Point
FAX	Facsimile
FC	Force Commander

SHIRBRIG RESTRICTED

FCO	Force Communications Officer
FF(T)	Fact Finding (Team)
FHO	Force Hygiene Officer
FHQ	Force Headquarters
Fin	Finance
FLT	Flight
FM	Frequency Modulation
FMO	Force Medical Officer
FOM	Freedom of Movement
FPM	Force Provost Marshal
FRAGO	Fragmentation Order
FSO	Field Service Officer
FST	Forward Surgical Team
FWD	Forward
FY	Fiscal Year
Gen	General
GIP	Grid Intersection Points
GMT	Greenwich Mean Time (Zulu time)
GO	Governmental Organisation
Govt	Government
GP	Group
GPS	Global Positioning System
HE	High Explosive
HEAT	High Explosive Anti Tank
HELI	Helicopter
HF	High Frequency
HLS	Helicopter Landing Site
HMG	Heavy Machine Gun
HN	Host Nation
HNS	Host Nation Support
HOSP	Hospital
HOW	Howitzer
HQ	Headquarters
HR	Human Rights
HUM	Humanitarian
ICRC	International Committee of the Red Cross
ID-CARD	Identity Card
IDP	Internal Displaced Persons
IFF	Identification Friend and Foe
Illum	Illumination
IMMED	Immediately

SHIRBRIG RESTRICTED

INCL	Include, including
INF	Infantry, Information
INSP	Inspect, Inspection
INT	Intelligence
INTREP	Intelligence Report
INTRO	Introduce, introduction
INTSUM	Intelligence Summary
INVEST	Investigation
IO	International Organisation
IRB	Internationally Recognised Border
ISS	Integrated Support Service
JOAC	Joint Air Operations Cell
LA	Legal Adviser
LAN	Local Area Network
LCS	Logistics and Communications Service
LG	Logistic Group
LMG	Light Machine Gun
LN	Liaison, Lead Nation
LO	Liaison Officer/Office
LOA	Letter of Assist
LOAC	Law of Armed Conflict
LOC	Lines of Communication
LOG	Logistics
LOGASSREQ	Logistics Assistance Request
LT	Lieutenant
L	Local Time
LUB	Lubricant
MA	Military Assistant
MACC	Mine Action Co-ordination Centre
MAINT	Maintenance
MAJ	Major
MAX	Maximum
MB	Main Body
MBT	Main Battle Tank
MCC	Military Co-ordination Commission
MCP	Mobile Checkpoint
MCU	Movement Control Unit
MECH	Mechanic, mechanised
MED	Medical
MEDEVAC	Medical Evacuation
MEMO	Memorandum

SHIRBRIG RESTRICTED

METREP	Meteorological Report
MI	Military Information
MIL	Military
MIREP	Military Information Report
MISC	Miscellaneous
MISUM	Military Information Summary
MLC	Military Load Class
MOD	Ministry of Defence
MONTREP	Monthly Report
MOP	Movement of Personnel
MOR	Mortar
MOV	Movement
MOVCON	Movement Control
Mov/Tpt	Movement and Transport
MOU	Memorandum of Understanding
MP	Military Police
MPIO	Military Press and Information Officer
MPS	Military Planning Service
MSA	Mission Subsistence Allowance
MSG	Message
MSL	Missile
MSN	Mission
MSR	Main Supply Routes
MRR	Mine Removal Report
MSF	Mediciens sans Frontieres
MTO	Motor and Transport Officer
MU	Medical Unit

NBC	Nuclear Biological Chemical
NCO	Non Commissioned Officer
NCS	Network Control Station
NCUI	Non Common User Item
NGO	Non Governmental Organisation
NIL	Nothing In Line
NLT	Not later than
NMCC	National Movement Control Centre
NO	Number
NOK	Next of Kin
NOTICASREP	Notification of Casualties Report
NSE	National Support Element
NSG	National Support Group
NTR	Nothing to Report
NTM	Notice to Move

OAU	Organisation of African Unity
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## SHIRBRIG RESTRICTED

OC	Officer Commanding (Coy)
OFFR	Officer
OIC	Officer in Charge
OP	Observation Post
OPCOM	Operational Command
OPCON	Operational Control
OPPLAN	Operations Plan
OPORD	Operations Order
OPS	Operations
ORBAT	Order of Battle
ORG	Organisation
P	Priority
PARA	Paragraph
PAX	Passenger
PB	Peace Building
PE	Peace Enforcement
PERS	Personal
PF	Party Forces
PfP	Partnership for Peace
P&I	Press and Information
PIO	Public Information Officer
PIR	Priority Intelligence Requirements
PK	Peace Keeping
PKO	Peace Keeping Operation
PLT	Platoon
POC	Point of Contact
POD	Point/Port of Debarkation
POE	Point/Port of Entry, Point/Port of Embarkation
POL	Petrol Oil and Lubricants
POS	Position
POV	Privately Owned Vehicle
POW	Prisoner Of War
PR	Press
PRI	Prioritised Request for Information
PSYOPS	Psychological Operations
PTE	Private
PTT	Post Telephone and Telegraph
PX	Post Exchange
QTY	Quantity
R	Routine
RD	Round
RDR	Radar

## SHIRBRIG RESTRICTED

RECCE	Reconnaissance
REC	Recovery
REF	Reference
REP	Representative/Report
REQ	Request, requested
RES	Reserve
RFI	Request for Information
RKT	Rocket
ROE	Rules of Engagement
RPV	Remote Piloted Vehicle
R&R	Rest and Recuperation
RRG	Rapid Reaction Group
RS	Role Specialist
RV	Rendezvous
R&W	Recreation and Welfare
SA	Small Arms
SAM	Surface to Air Missile
SAR	Search and Rescue
SAT	Satellite
SATCOM	Satellite Communications
SC	Security Council
SCR	Security Council Resolution
SEC	Security
SECT	Section/Sector
SG	Secretary General
SGT	Sergeant
SHIRBRIG	Stand-by Forces High Readiness Brigade for UN Operations
SIG	Signal
SIGINT	Signal Intelligence
SIGS	Signals
SINCREP	Special Incident Report
SIP	Still In Progress
SIS	Special Investigation Section
SIT	Situation
SITREP	Situation Report
SLO	Senior Logistics Officer
SMC	Staff Message Centre
SMG	Submachine Gun
SMO	Senior Medical Officer
SNR	Senior National Representative
SO	Staff Officer/Senior Officer
SOA	Scene of Action
SOO	Senior Operations Officer (Bn)
SOFA	Status of Forces Agreement
SOP	Standing Operating Procedures

SHIRBRIG RESTRICTED

SPEC	Specification
SPOE	Sea Port of Embarkation
SPT	Support
SQN	Squadron
SRSG	Special Representative for the Secretary General
SSM	Surface to Surface Missile
ST	Staff
SUBJ	Subject

TA	Travel Authorisation
TACON	Tactical Control
TACP	Tactical Air Control Party
TAR	Tactical Air Reconnaissance
TBA	To be Announced
TBC	To be Confirmed
TBD	To be Discussed
TCC	Troop Contributing Country
TCP	Temporary Checkpoint
TCN	Troop Contributing Nation
TGT	Target
TK	Tank
TOA	Transfer of Authority
TOE	Table of Organisation and Equipment
TPLF	Tigray Peoples' Liberation Front (Ethiopia)
TPT	Transport
TRG	Training
TSA	Travel Subsistence Allowance
TSZ	Temporary Security Zone
TTU	Travel and Traffic Unit
UAV	Unmanned Aerial Vehicle
UHF	Ultra High Frequency
UN	United Nations
UNCLAS	Unclassified
UNDP	United Nations Development Program
UNHCR	UN High Commissioner for Refugees
UNICEF	United Nations Children's Fund
UNMACC	UN Mine Action Co-ordination Centre
UNMAS	UN Mine Action Service
UNMEE	UN Mission in Ethiopia and Eritrea
UNMO	United Nations Military Observer
UNNY	UN New York
UNOE	UN Owned Equipment
UNPA	United Nations Protected Area
USA	UNITES STATES OF AMERICA
USD	US Dollar
UNSCR	UN Security Council Resolution

SHIRBRIG RESTRICTED

USG	Under Secretary General
UTM	Universal Transversal Mercator
UXO	Unexploded Ordnance
VHF	Very High Frequency
VIP	Very Important Person
WAN	Wide Area Network
WFP	World Food Program
WG	Working Group
WHO	World Health Organisation
WO	Warrant Officer
WP	White Phosphorus
WPN	Weapon
2IC	Second in Command (Coy)

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# SOP

## PREAMBLE AND INTRODUCTION

### **A GENERAL**

These guidelines contain general information about SHIRBRIG Standardized Operations Procedures and outline operational and administrative aspects for the preparation, deployment and employment of the Military Units within a Mission area. The aim of these guidelines is to:

- a. Provide the respective Governments of the SHIRBRIG Member States with relevant information enabling them to conduct training and to finalise pre-deployment preparations of Military Units.
- b. Provide SHIRBRIG with a generic set of basic SOPs intended to work as a framework for the development of specific ones, to be tailor-made upon the assignment of a mission.

The present guidelines should not be regarded as exhaustive and shall be applied in conjunction with UN Headquarters (UNHQ) policy and procedural documents for the conduct of the field missions and any other supplementary directions issued by UNHQs.

Should any substantial changes to this document have to be made and/or any additional information become available, this will be distributed accordingly.

The following documents may be referred to for necessary information and as sources in the development of the present document:

- Letter of Intent.
- SHIRBRIG MOU.
- SHIRBRIG Concept of Operations.
- SHIRBRIG Training Standards.
- Generic Use of Force.
- SHIRBRIG Logistic Principles and Policies.
- Manual on Policies and Procedures Concerning Reimbursement and Control of Contingent Owned Equipment of Troop-Contributing Countries participating in Peacekeeping Missions.

The intent of SHIRBRIG is now for training and pre-deployment preparations to develop a Contingency Plan, where all the above mentioned relevant documents are taken into consideration.

The aim of SHIRBRIG is to provide the UN with a high readiness Brigade-size Force for Peacekeeping operations where rapid deployment is important. SHIRBRIG will be deployed on a case-by-case basis in a manner safe-guarding national sovereignty considerations in peacekeeping operations mandated by the Security Council, including humanitarian tasks.

Within this frame, SHIRBRIG will in general operate – for deployments of up to six months duration - as a multinational Brigade with a multinational staff and sub-units consisting of national and/or multinational personnel. The training and the logistic

support of eligible national troop contributions to SHIRBRIG remains a responsibility of participant Nations.

In order to be able to conduct training and preparations, the military units should meet the following requirements.

**B MILITARY UNITS.**

- a. Infantry Battalion: Infantry Battalions should have the following organisation, tasks and capabilities:
  - 1) Structure: 3x Rifle Coy/Mech Inf Coy (with APCs for mobility/protection of own forces), HQ Coy, Support Coy with Anti-Tank and indirect fire units for protection of own forces.
  - 2) Tasks and Capabilities:
    - a. To occupy and/or observe key and sensitive areas.
    - b. To establish and run 6-8 temporary or static Ops up to Platoon size.
    - c. To establish and run check-points and road-blocks.
    - d. To perform observation in darkness.
    - e. To provide up to one Coy size unit as Brigade Rapid Reaction Force.
    - f. To control a TSZ by checkpoints and by patrolling.
    - g. To escort and secure the MCC and other personnel as required.
    - h. To provide security to UN personnel and equipment.
    - i. To assist UNMOs in monitoring and observation.
    - j. The battalions must be self-sufficient for extended periods of time in the given environment.
    - k. The battalions must be capable of full logistical self-sustainment under the given environment.
  - 3) Changes to organisation may occur as agreed between the TCNs and SHIRBRIG.
- b. Engineer Company (De-mining): The Engineer Companies (De-mining) will have the following organisation, tasks and capabilities:
  - 1) Organisation: HQ element, Admin & Spt element for as a minimum 1<sup>st</sup> line support, Field Engineer platoon, 2-3x Combat Engineer Platoon (De-mining, with mobility/protection capabilities of own forces).
  - 2) Tasks and Capabilities
    - (a) To carry out mine awareness activities, including de-mining training, provision of explosive ordnance disposal (EOD).
    - (b) To provide mine detection, verification, clearance and demolition capability of mines.
    - (c) To provide a limited field engineer support (including bridging) and horizontal constructions if required.
    - (d) The Companies must be self-sufficient for extended periods of time the given environment.
    - (e) The Companies must be capable of full logistical self-sustainment under the given environment.

- 3) Changes to organisation may occur as agreed between the TCN and SHIRBRIG.
- c. Construction Engineer Company: The Construction Engineer company will have the following organisation, tasks and capabilities:
- 1) Organisation: HQ element, Admin & Spt element for as a minimum 1<sup>st</sup> line support, 2-3x Engineer Platoon (construction), Engineer Platoon (maintenance)
  - 2) Tasks and Capabilities:
    - (a) To undertake horizontal construction, including construction of roads, repair of roads and airfield maintenance.
    - (b) To undertake vertical construction, including erection of tent camps, rehabilitation of existing building and structures, road clearing and improvement.
    - (c) To construct field fortifications, including bunker shelters.
    - (d) The Company must be self-sufficient for extended periods the given environment.
    - (e) The Company must be capable of full logistical self-sustainment under the given environment.
  - 3) Changes to organisation may occur as agreed between the TCN and SHIRBRIG.
- d. Military Police Unit: The Military Police Unit will have the following organisation, tasks and capabilities:
- 1) Organisation: Coy HQ, Admin & Spt element for as a minimum 1<sup>st</sup> line support, Investigation element (SIS), Traffic control element (TFC), MP platoon.
  - 2) Task and Capabilities:
    - (a) To control traffic and to maintain road safety.
    - (b) To police the whole AOR, establishing 10x2 men patrols per Platoon, with own communication systems.
    - (c) To enforce local traffic regulations, including the prevention of damage and of careless driving and of traffic accidents, providing 4 TFC teams.
    - (d) To investigate road accidents and crimes, including the possession and use of illegal drugs, as directed by COMSHIRBRIG, providing 3 SIS teams.
    - (e) To plan and execute disciplinary patrols.
    - (f) To insure the physical security of the Mission Headquarters.
    - (g) To co-ordinate with and assist local police if required.
    - (h) The company must be capable of full logistical self-sustainment the given environment.
  - 3) Changes to organisation may occur as agreed between the TCN and SHIRBRIG.
- e. Force Reserve Company: The Force Reserve Company will have the following organisation, tasks and capabilities:

- 1) Organisation: Coy HQ, APC platoon, 2x Rifle platoon, Weapon platoon, Maintenance section.
  - 3) Task and Capabilities:
    - (a) To perform rapid temporary OPs on short notice.
    - (b) To respond to actual or expected shifts in the opposing forces' dispositions.
    - (c) To respond at short notice to and to deter any threat to the security of UN personnel.
    - (d) To assist and to augment any UN unit/position as needed.
    - (e) The rifle group should be light enough to be airlifted.
    - (f) The APC group should be able to reinforce any position by road.
    - (g) The Company must be self-sufficient for extended periods of time in the given environment.
    - (h) The company must be capable of full logistical self-sustainment under the given environment.
  - 4) Changes to organisation may occur as agreed between the TCN and SHIRBRIG.
- f. Guard and Administrative Company (HQ Coy): The Guard and Administrative Company will have the following organisation and capabilities:
- 1) Organisation: Coy HQ, FHQ Transport platoon, Maintenance section, Signal section, Defence platoon.
  - 2) Capabilities:
    - (a) To provide barrack administration (incl. Kitchens, housing, finance, mail, canteen), signallers to operate the communication centres with the UN owned signal equipment at the Brigade Headquarters and NCO staff to HQ Branches as necessary.
    - (b) To provide perimeter defence and internal security.
    - (c) To conduct escorts as required.
    - (d) To provide 1<sup>st</sup> line transport services for Headquarters staff.
    - (e) The Company must be capable of full logistic sustainment under wet lease of both the HQ and itself.
  - 3) Changes to organisation may occur as agreed between the TCN and SHIRBRIG.
- g. Composite Aviation Unit: The Composite Aviation Unit will have the following organisation and capabilities:
- 1) Organisation: HQ element, Support platoon with Admin & Spt element for as a minimum 1<sup>st</sup> line support, Air Operations Centre Cell, Fixed Wing section, Helicopter section including 1 flight of 2-3 aircraft capable of troops/cargo lift and recce duties and 1 flight of 2-3 aircraft capable of air medevac.
  - 3) Capabilities:
    - (a) To conduct aerial monitoring, patrolling and observation.
    - (b) To conduct search and rescue operations.
    - (c) To provide light aviation personnel transport services if required.

- (d) To provide contingency response to medical evacuation support if required.
  - (e) To provide logistic support including cargo and passenger transport service.
  - (f) To maintain serviceability of contributed aircraft in accordance with UN regulation and directive.
  - (g) The unit must be capable of full logistic self-sustainment under the given environment.
- 3) Changes to organisation may occur as agreed between the TCN and SHIRBRIG.
- h. Level II Medical Unit: The Level II Medical Unit (Battalion level) will have the following organisation and capabilities:
- 1) Organisation: HQ element, Dental element, 2 Surgery elements, Hygiene element, Pharmacy element, Evacuation element, Wards Intensive care element, Forward Medical Team element, Admin & Spt element for as a minimum 1<sup>st</sup> line support.
  - 3) Capabilities:
    - (a) To provide primary health care and catering in a Field Hospital with approx. 50 beds for all common illnesses and infectious diseases to strength of 5,000. It must be able to treat up to 60 ambulatory patients per day.
    - (b) The performance of limb and life saving surgery — capacity to perform up to 3 to 4 surgical operations per day with anaesthesia.
    - (c) The performance of emergency resuscitation procedures.
    - (d) The stabilisation and evacuation of casualties to next level of medical care.
    - (e) The hospitalisation of up to 20 patients for up to 7 days each for monitoring and treatment.
    - (f) The performance of up to 20 basic radiological (x-ray) examinations per day.
    - (g) The treatment of up to 10 dental cases per day.
    - (h) The administration of vaccinations and other disease prophylaxis measures.
    - (i) The performance of essential diagnostic laboratory tests (up to 40 tests per day).
    - (j) The ability to form 2 forward medical teams (1 doctor and 2 paramedics).
    - (k) To be able to have adequate medical supplies and consumables in order to be self-sufficient for up to 60 days. The unit must be capable of full logistic self-sustainment under wet lease.
  - 3) Changes to the organisation may occur as agreed between the TCN and SHIRBRIG.
- i. Reconnaissance Unit: The Reconnaissance Unit (usually at coy level) will have the following organisation and capabilities:

- 1) Organisation: HQ element, 3 Recce platoons, Anti-Tank and indirect fire units..
  - 2) Capabilities:
    - (a) To perform mounted patrols/recce in the AOR.
    - (b) To escort and protect persons or units in the AOR.
    - (c) To establish and run check-points and road-blocks.
    - (d) To perform reconnaissance and observation in darkness conditions.
  - 3) Changes to organisation may occur as agreed between the TCN and SHIRBRIG.
- j. Transport Unit: The Transport Unit (usually at coy level) will have the following organisation and capabilities:
- 1) Organisation: HQ element, 4 transport platoons of 22 vehicles each, 1 bulk fuel platoon of 22 vehicles, 1 Movement Control Platoon.
  - 2) Capabilities:
    - (a) To transport approx. 10 tons per standard vehicle, with self-loading capability.
    - (b) To transport approx. 4000 lt. fuel per bulk vehicle, with self-contained pumping and metering system.
    - (c) To conduct movement operations at strategic air, sea or rail terminals, operating two of these modes at the same time.
  - 3) Changes to organisation may occur as agreed between the TCN and SHIRBRIG.

## **C COMSHIRBRIG DIRECTIVES**

COMSHIRBRIG will from time to time issue FC Directives. These will be numbered sequentially beginning with 01. They are to be retained by both key headquarters staff and units and considered as standing guidance.